

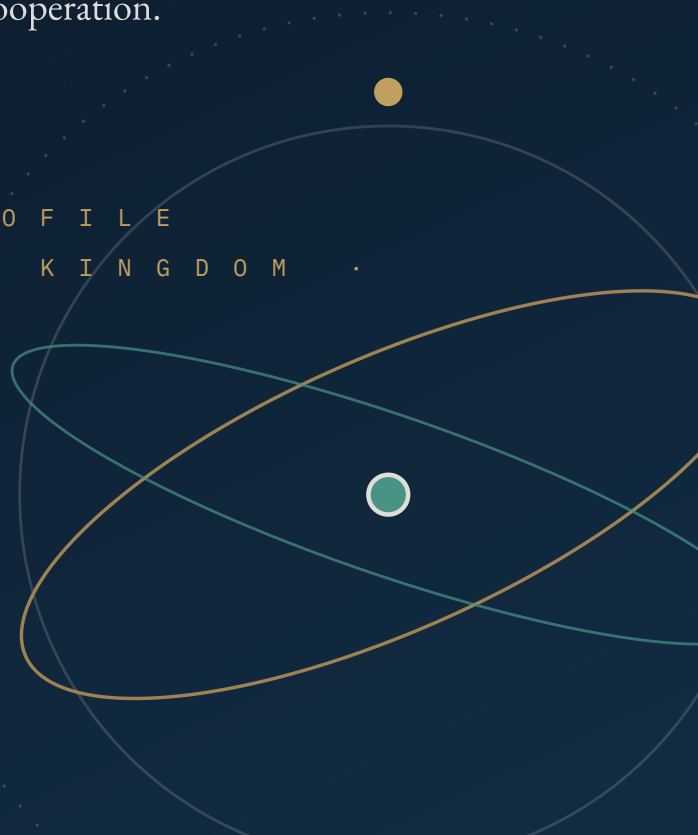


EPHEMERIS

A D V I S O R Y L L P

Independent geopolitical and security research on the Middle East
and Gulf — strategic dynamics, defence agreements and
transnational security cooperation.

C O M P A N Y P R O F I L E
L O N D O N · U N I T E D K I N G D O M ·
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01 — THE FIRM

A private research house for institutions that need the region read accurately.

Ephemeris Advisory LLP is an independent geopolitical and security research consultancy headquartered in London. We conduct neutral, non-partisan policy research on the Middle East — above all the Gulf — on defence agreements and on transnational security cooperation, for private clients rather than public audiences.

The firm is led and operated by senior regional security analysts whose careers were formed in European think tanks and policy research institutes. Around that core sits a closed, invitation-only expert network of former diplomatic and defence practitioners, academics and vetted in-region sources, engaged mandate by mandate.

We are not a media company. We produce private policy briefs and academic-grade analysis; we do not publish to mass media, run public campaigns, or attach clients' names to public commentary. All research is unofficial and independent of any government.

REGISTERED NAME	Ephemeris Advisory LLP
LEGAL FORM	Limited liability partnership, registered in England and Wales (Limited Liability Partnerships Act 2000)
HEADQUARTERS	London, United Kingdom
FOCUS	Middle East and Gulf strategic dynamics; defence agreements; transnational security cooperation
OUTPUTS	Private policy briefs, strategic assessments, academic analysis / working papers, verbal briefings
POSTURE	Independent, neutral, non-partisan and unofficial
WORKING LANGUAGES	Arabic, Persian, Turkish, Hebrew, Kurdish, French and English

The name. An *ephemeris* fixes the position of bodies in the sky at a given time and place — the coordinates that make navigation possible. Our discipline is the same: locate events precisely in time and place, verify, and only then judge.

02 — RESEARCH FOCUS

Six lines of inquiry, one method: locate, verify, then judge.

Our mandate is deliberately narrow — the strategic politics and security architecture of the Middle East, centred on the Gulf.

FOCUS / 01

Gulf geopolitics & regional order

GCC politics, Saudi–Iranian dynamics, alignment and hedging, succession and domestic stability, and the energy–security nexus.

FOCUS / 02

Defence agreements & commitments

Bilateral and multilateral defence pacts, basing and access, arms transfers, interoperability and alliance credibility.

FOCUS / 03

Transnational security cooperation

Gulf and Red Sea maritime security, counter-terrorism, intelligence liaison, border management, and cyber and critical-infrastructure cooperation.

FOCUS / 04

Conflict & crisis analysis

Trajectories in Gaza, Lebanon, Syria, Iraq and Yemen; escalation pathways; ceasefire, mediation and de-escalation dynamics.

FOCUS / 05

Scenarios & strategic warning

Time-based scenario planning, early-warning indicators and policy options for institutions, governments and long-term investors.

FOCUS / 06

Verification & primary-source research

Multilingual open-source collection, geolocation and chronolocation, document analysis, and checks against vetted specialists.

The region requires patient analysis, not premature certainty. We provide the former, and are explicit about the limits of the latter.

— SENIOR PARTNER

03 — REGIONAL COVERAGE

Five desks under one London-held standard.

Each desk reads primary material in the languages of the region; review, sourcing standards and partner sign-off are held centrally.

DESK	PRINCIPAL COVERAGE AND QUESTIONS
Gulf & Arabian Peninsula	Saudi Arabia, the UAE, Qatar, Kuwait, Bahrain, Oman and Yemen — GCC politics, alignment and hedging, defence procurement and posture, energy security, succession and stability.
Levant & Iraq	Syria, Lebanon, Jordan, Iraq and the Palestinians — conflict trajectories, state fragility, armed-group dynamics, mediation and reconstruction politics.
Iran, Türkiye & South Caucasus	Iranian regional and nuclear policy, sanctions and deterrence; Turkish foreign and defence policy; the Caucasus as a connecting theatre.
Israel & the Palestinians	The Israeli–Palestinian arena, Israeli security doctrine, Abraham Accords dynamics and Eastern Mediterranean security.
Egypt, Red Sea & the Nile	Egyptian politics and security, Red Sea and Bab-el-Mandeb maritime risk, Sudan and approaches to the Horn of Africa.

The Maghreb, the Sahel and the wider Horn are monitored as neighbouring theatres and covered by bespoke arrangement where they bear on Gulf and Red Sea security.

LANGUAGE CAPABILITY

Arabic · Persian · Turkish · Hebrew · Kurdish · French · English. Analysts work from local media, official statements, legal texts and social platforms directly, rather than translated summaries.

Primary-source reading

Official documents, press, legislation and platform content read in the original language.

Cross-theatre linkage

Red Sea shipping, Kurdish questions, Sahel spill-over and transnational armed networks.

04 — OPERATING MODEL

A small core, a closed and disciplined periphery.

The core team sets the research question, conducts the analysis and carries responsibility for every judgement issued under the firm's name. The network extends its reach without diluting accountability.

CORE

Senior analysts

Regional security analysts formed in European think tanks and policy research institutes; permanent and accountable for all output.

PRACTITIONERS

Former officials

Former diplomatic and defence officials, and intelligence-community practitioners now in private or academic life, engaged case by case.

ACADEMIA

Scholars

Specialists in Gulf politics, political economy, Islamic law, security studies and regional history.

IN-REGION

Vetted sources

Sources used for validation and situational confirmation, never for unattributed public claims.

WHY THE NETWORK IS CLOSED

- Membership is by introduction and vetted before any first engagement.
- Contributors are brought in only on mandates that genuinely require them.
- All network work is conducted under written confidentiality terms.
- Members are never publicly listed or attributed; clients may receive anonymised credentials on request.

That protection — a closed network, confidential terms and no public attribution — is what allows serving and former officials and scholars inside the region to speak with precision rather than for the record.

HOW A JUDGEMENT IS BUILT

- **Traceable by default** — every claim carries its sources; conclusions are delivered only when the evidence can be shown.
- **Cross-corroboration** — geolocation, chronolocation and bias assessment; one source is a lead, independent sources are a finding.
- **Closed expert review** — drafts are challenged by desk analysts and independent specialists before partner sign-off.
- **Scenarios over predictions** — trajectories, indicators and implications, rather than false certainty in a single forecast.

05 — RESEARCH PRODUCTS

Policy register, not media register.

Outputs are modelled on the policy brief and the academic working paper: precise questions, stated evidence, explicit assumptions and a clear line of judgement.

PRODUCT	PURPOSE
Policy Briefs PB	Concise, decision-ready briefs on fast-moving developments — what happened, what is verified, what follows, and what to watch.
Strategic Assessments SA	Longer-horizon analysis of structural shifts in defence posture, alignment and conflict, with scenarios and warning indicators.
Working Papers WP	Fully referenced, academic-grade studies for private institutional libraries, internal archives and expert review.
Bespoke Mandates BM	Commissioned research, source verification and confidential verbal briefings, including closed scenario sessions for leadership groups.

Distribution rule. All products circulate privately to clients and invited recipients under written confidentiality terms. Nothing is released to mass media or placed in the public domain without a client's written instruction. The firm keeps no public blog, newsletter or media feed.

ENGAGEMENT SEQUENCE

- **Enquiry** — most mandates begin by introduction; a partner responds within one business day.
- **Screening** — sanctions, legal and conflict-of-interest checks before any work starts.
- **Scoping** — question, method, deliverable, timing and confidentiality agreed in writing.
- **Research & review** — primary-source research, cross-corroboration, expert review and partner sign-off.
- **Delivery** — written assessment and, where useful, a confidential oral briefing session.

06 — INDEPENDENCE & GOVERNANCE

Independence is a structural condition, administered daily.

Non-partisan No side taken in regional disputes; no mandate that would make analysis the instrument of a government or faction.	Unofficial No media briefings on clients' behalf, no lobbying, no public-affairs campaigns.	Source-governed Lines follow the evidence; where evidence is insufficient, the assessment says so.
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EDITORIAL AND GOVERNANCE SAFEGUARDS

- **Editorial independence** — clients may not dictate findings; they may challenge the evidence, never purchase a conclusion.
- **Dual review** — analytical quality and legal / conflict risk reviewed separately before release.
- **Conflict walls** — a conflicts register governs staffing; adversarial clients in one theatre are staffed and stored separately.
- **Sensitive-client approval** — political, governmental or sensitive engagements require dual approval by a senior partner and the compliance lead.
- **Information security** — need-to-know access, multi-factor authentication, encrypted channels and isolation of sensitive project material.

OPERATING UNDER UNITED KINGDOM LAW

UK GDPR / DPA 2018	Lawful handling of personal information in research and correspondence.
BRIBERY ACT 2010	Risk assessment, due diligence and proportionate procedures across engagements.
SANCTIONS & AML	Screening of clients, counterparties and beneficial owners before work begins; PEP and adverse-media checks.
NATIONAL SECURITY ACT 2023	Assessment of registration obligations arising from foreign-state arrangements.

The firm does not acquire information unlawfully, conduct unlawful surveillance, or assist sanctions evasion. Every client and engagement is screened before work begins.

07 — CONTACT

A first conversation commits you to nothing.

Enquiries from institutions, governments, investors and research partners are welcome. Write in general terms — no sensitive detail is required at the outset. Preliminary correspondence is treated in confidence and acknowledged within one business day.

Sensitive matters may be routed directly to a partner, and we are content to correspond through channels of the client's choosing.

Ephemeris Advisory LLP

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I**Neutral**

No side, no mandate, no advocacy in the regions studied.

II**Non-partisan**

Analysis independent of any government, party or faction.

III**Unofficial**

Private research, never released to mass media.

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